## Financial Results

Lee D. Rudow

President and CEO
John J. Zimmer
Senior VP of Finance and CFO

## TPANSAI'

Trust in every measure

## Safe Harbor Statement

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not statements of historical fact and thus are subject to risks, uncertainties and assumptions that often are identified by words such as "expects," "estimates," "projects," "anticipates," "believes," "could," and other similar words. All statements addressing operating performance, events, or developments that Transcat, Inc. expects or anticipates will occur in the future, including but not limited to statements relating to anticipated revenue, profit margins, sales operations, capital expenditures, growth strategy, potential acquisitions, customer preferences and changes in market conditions in the industries in which Transcat operates are forward-looking statements. Forward-looking statements should be evaluated in light of important risk factors and uncertainties. These risk factors and uncertainties are more fully described in Transcat's Annual and Quarterly Reports filed with the Securities and Exchange Commission, including under the heading entitled "Risk Factors." Should one or more of these risks or uncertainties materialize, or should any of the Company's underlying assumptions prove incorrect, actual results may vary materially from those currently anticipated. In addition, undue reliance should not be placed on the Company's forwardlooking statements. Except as required by law, the Company disclaims any obligation to update or publicly announce any revisions to any of the forward-looking statements contained in this presentation.

## First Quarter Execution

## Revenue of \$29.7 million

- Service segment revenue up 11.5\%
- Winning new customers: sales strategies and team are working
- Maintaining high retention rate
- Acquisitions continue to contribute
- Strong new business pipeline


## Consolidated operating income up 35\% on 2\% revenue growth

- Leveraging investments in Service segment
- Capitalizing on capabilities across lab network


## Cash generation and bottom-line performance

- Strong business model for generating cash
- Building value for shareholders: Diluted EPS up 33\%


## Top-line Growth



Q1 Distribution Segment


Consolidated - Annual


- Total revenue up 2\%
- Service segment revenue up $11.5 \%$
- Distribution down 5\%
- Soft market in various industries such as oil and gas


## Operating Income and Margin

(\$ in millions)

Q1 Service Segment


Q1 Distribution Segment


Consolidated - Annual

| \$5.4 |  | \$6.7 | \$6.8 | \$7.0 |
| :---: | :---: | :---: | :---: | :---: |
|  | \$5.9 |  |  |  |
| \$(0.2) | \$1.3 | \$2.4 | \$3.7 | \$4.0 |
| \$5.6 | \$4.6 | \$4.3 | \$3.1 | \$3.0 |
| FY 2012 | FY 2013 | FY 2014 | FY 2015 | Q1 FY 2016 |
|  | $\square$ Servi |  | ibution | TTM |

- Service operating margin expanded 260 basis points
- Distribution cost discipline reduced operating costs; helped to partially offset gross profit pressure


## Contribution Margin* and \% of Revenue

(\$ in millions)

Q1 Service Segment

| \$1.3 |  |
| :---: | :---: |
|  |  |
| $10.3 \%$ |  |
| Q1 FY 2015 |  |

Q1 Distribution Segment


Consolidated - Annual

| \$13.4 | \$14.4 | \$15.7 | \$15.2 | \$15.8 |
| :---: | :---: | :---: | :---: | :---: |
| \$3.2 | \$5.2 | \$6.1 | \$7.5 | \$8.1 |
| \$10.2 | \$9.2 | \$9.6 | \$7.7 | \$7.7 |
| FY 2012 | FY 2013 | FY 2014 | FY 2015 | Q1 FY 2016 |
|  | $\square$ Servis |  | ibution | TTM |

- Q1 Service segment up 49\%
- 33\% CAGR for Service segment (FY 2012 - Q1 FY 2016 TTM)
* See supplemental slides for Contribution Margin calculation and other important disclaimers regarding Contribution Margin.
**FY 2012 - Q1 FY 2016 TTM
All figures are rounded to the nearest million. Therefore totals shown in graphs may not equal the sum of the segments.


## Adjusted EBITDA* and Margin

(\$ in millions)

Q1 Service Segment


Q1 Distribution Segment


Consolidated - Annual


- Service segment up 69\% quarter over quarter
- Margin expanded 340 basis points
- 45\% CAGR for Service segment (FY 2012 - Q1 FY 2016 TTM)

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## Bottom-line Performance

(\$ in millions)

Annual Net Income


- 8\% CAGR for net income (FY 2012 - Q1 FY 2016 TTM)


## Balance Sheet Supports Acquisition Strategy

(\$ in millions)

Long Term Debt


## Capital Expenditures



- Revolving credit facility: $\$ 18.0$ million available
- FY 2016 CapEx
- Increasing lab capabilities
- Adding lab capacity
- Assets for rental business
- Financial flexibility
- Supports acquisition strategy
- Meets working capital and capital expenditure needs


## Generating Cash to Drive Key Investments

## Historical Trailing 12 Month Key Investments and Current Quarter Debt Balance

(\$ in thousands)


चCapital Spend चAcquisitions चShares Repurchase Current Quarter Ending Debt Balance

## FY 2016 Outlook*

- Expect double-digit Service segment revenue growth
- Acquisitions
- E-commerce platform and C3 Asset Management Software
- Life science market expanding
- Enterprise sales strategy is working
- Capture Distribution market share
- Expanding number of product offerings
- Adding vendors
- Introducing innovative product bundles
- Provide Service segment calibration business


## Consolidated operating income growth in the mid-teens

## Upcoming Investor Relations Calendar

August 27
September 2
September 9
Late October

IDEAS Conference (Chicago)
Sidoti 2015 Micro-Cap Conference (NYC)
Annual Meeting (Rochester, NY)
Q2 FY 2016 Earnings Results

## SUPPLEMENTAL INFORMATION

## Adjusted EBITDA Reconciliation

(\$ in thousands)

|  | FY 2012 |  | FY 2013 |  | FY 2014 |  | FY 2015 |  | Q1 FY 2016 <br> TTM |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Service Operating Income (loss) | \$ | (175) | \$ | 1,311 | \$ | 2,379 | \$ | 3,693 | \$ | 4,072 |
| +Depreciation \& Amortization |  | 1,959 |  | 1,740 |  | 2,144 |  | 2,362 |  | 2,554 |
| +Other (Expense) / Income |  | (37) |  | (84) |  | (141) |  | (138) |  | (162) |
| +Noncash Stock Comp |  | 263 |  | 150 |  | 230 |  | 224 |  | 237 |
| Service Adjusted EBITDA | \$ | 2,010 | \$ | 3,117 | \$ | 4,612 | \$ | 6,141 | \$ | 6,701 |
| Distribution Operating Income | \$ | 5,603 | \$ | 4,635 | \$ | 4,326 | \$ | 3,075 | \$ | 2,964 |
| +Depreciation \& Amortization |  | 937 |  | 962 |  | 801 |  | 728 |  | 752 |
| +Other (Expense) / Income |  | (11) |  | (27) |  | 12 |  | 27 |  | 21 |
| +Noncash Stock Comp |  | 290 |  | 193 |  | 297 |  | 283 |  | 286 |
| Distribution Adjusted EBITDA | \$ | 6,819 | \$ | 5,763 | \$ | 5,436 | \$ | 4,113 | \$ | 4,023 |
| Service | \$ | 2,010 | \$ | 3,117 | \$ | 4,612 | \$ | 6,141 |  | 6,701 |
| Distribution | \$ | 6,819 | \$ | 5,763 | \$ | 5,436 | \$ | 4,113 |  | 4,023 |
| Total Adjusted EBITDA | \$ | 8,829 | \$ | 8,880 | \$ | 0,048 |  | 10,254 |  | 10,724 |

The Company believes that when used in conjunction with GAAP measures, Adjusted EBITDA, or earnings before interest, income taxes, depreciation and amortization, other income and expenses, and noncash stock compensation expense, which is a non-GAAP measure, allows investors to view its performance in a manner similar to the methods used by management and provides additional insight into its operating results. Adjusted EBITDA is not calculated through the application of GAAP and is not the required form of disclosure by the Securities and Exchange Commission. As such, it should not be considered as a substitute for the GAAP measure of net income and, therefore, should not be used in isolation of, but in conjunction with, the GAAP measure. The use of any non-GAAP measure may produce results that vary from the GAAP measure and may not be comparable to a similarly defined non-GAAP measure used by other companies.

## Contribution Margin Calculation

(\$ in thousands)

## SERVICE

Service Revenue
Cost of Revenue
Gross Profit
Gross Margin
Selling, Marketing \& Warehouse Expenses Contribution Margin
\% of Revenue

## DISTRIBUTION

Distribution Sales
Cost of Sales
Gross Profit
Gross Margin
Selling, Marketing \& Warehouse Expenses Contribution Margin
$\%$ of Sales

## TOTAL

Total Revenue
Total Cost of Revenue
Gross Profit
Gross Margin
Selling, Marketing \& Warehouse Expenses Contribution Margin
\% of Revenue

| FY 2012 |  |
| ---: | ---: |
| $\$$ | 36,406 |
|  | 27,786 |
| $\$$ | 8,620 |
|  | $23.7 \%$ |
|  |  |
| $\$$ | 5,415 |
| $\$$ | 3,205 |
|  | $8.8 \%$ |

\(\left.$$
\begin{array}{rr}\$ & \begin{array}{r}73,614 \\
55,110\end{array}
$$ <br>
\hline \$ \& 18,504 <br>

25.1 \%\end{array}\right]\)|  |  |
| ---: | ---: |
|  | 8,336 |
| $\$$ | 10,168 |
|  | $13.8 \%$ |

| $\$$ | 110,020 |
| ---: | ---: |
| 82,896 |  |
| $\$$ | 27,124 |
| $24.7 \%$ |  |


| $\$$ | 112,296 |
| ---: | ---: |
|  | 84,892 |
| $\$$ | 27,404 |
|  | $24.4 \%$ |
|  |  |
| $\$$ | 13,001 |
| $\$$ | 14,403 |
|  | $12.8 \%$ |


| \$ | 71,641 <br> 54,539 |
| ---: | ---: |
| $\$$ | 17,102 |
|  | $23.9 \%$ |
|  |  |
| $\$$ | 7,870 |
| $\$$ | 9,232 |
|  | $12.9 \%$ |


| FY 2014 |  | FY 2015 |  |
| :---: | :---: | :---: | :---: |
| \$ | 48,184 | \$ | 51,801 |
|  | 35,359 |  | 37,698 |
| \$ | 12,825 | \$ | 14,103 |
|  | 26.6\% |  | 27.2\% |
| \$ | 6,690 | \$ | 6,584 |
| \$ | 6,135 | \$ | 7,519 |
|  | 12.7\% |  | 14.5\% |


\left.| Q1 FY 2016 |  |
| :---: | ---: |
| TTM |  |$\right]$| $\$ 3,198$ |  |
| :---: | ---: |
| 38,501 |  |
| $\$$ | 14,697 |
|  | $27.6 \%$ |
| $\$$ | 6,561 |
| $\$$ | 7,954 |
|  | $15.0 \%$ |

\(\left.$$
\begin{array}{rr}\$ & \begin{array}{r}70,324 \\
53,359\end{array}
$$ <br>
\hline \$ \& 16,965 <br>

\& 24.1 \%\end{array}\right]\)|  |  |
| ---: | ---: |
| $\$$ | 7,349 |
| $\$$ | 9,616 |
|  | $13.7 \%$ |

| $\$$ | 71,823 <br> 56,839 |
| ---: | ---: |
| $\$$ | 14,984 |
|  | $20.9 \%$ |
|  |  |
| $\$$ | 7,329 |
| $\$$ | 7,655 |
|  | $10.7 \%$ |


| $\$$ | 70,977 <br> 56,194 |
| ---: | ---: |
| $\$$ | 14,783 |
|  | $20.8 \%$ |
|  |  |
| $\$$ | 7,157 |
| $\$$ | 7,626 |
|  | $10.7 \%$ |


| \$ | 118,508 | \$ | 123,624 |
| :---: | :---: | :---: | :---: |
|  | 88,718 |  | 94,537 |
| \$ | 29,790 | \$ | 29,087 |
|  | 25.1\% |  | 23.5\% |
| \$ | 14,039 | \$ | 13,913 |
| \$ | 15,751 | \$ | 15,174 |
|  | 13.3\% |  | 12.3\% |

\(\left.$$
\begin{array}{rr}\$ & \begin{array}{r}124,175 \\
94,695\end{array}
$$ <br>
\hline \$ \& 29,480 <br>

23.7 \%\end{array}\right]\)|  |  |
| ---: | ---: |
| $\$$ | 13,718 |
| $\$$ | 15,762 |
|  | $12.7 \%$ |

The Company believes that when used in conjunction with GAAP measures, Contribution Margin, which is a non-GAAP measure, allows investors to view its performance in a manner similar to the methods used by management and provides additional insight into its operating results. Contribution Margin is not calculated through the application of GAAP and is not the required form of disclosure by the Securities and Exchange Commission. As such, it should not be considered as a substitute for GAAP measures of performance and, therefore, should not be used in isolation of, but in conjunction with, GAAP measures. The use of any non-GAAP measure may produce results that vary from the GAAP measure and may not be comparable to a similarly defined non-GAAP measure used by other companies.


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    **FY 2012 - Q1 FY 2016 TTM
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